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# HSR & Private Capital Forum

9 June 2023

**Meridiam**  
for people and the planet

**VINCI**  
HIGHWAYS

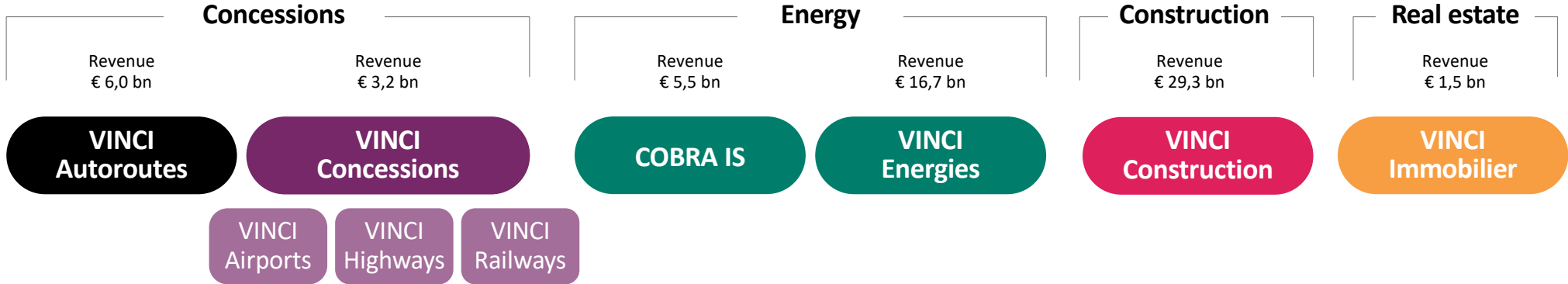
# VINCI, A GLOBAL PLAYER IN CONCESSIONS, ENERGY AND CONSTRUCTION

**270 000**  
employees  
in 2022

**€61,7 bn**  
revenue  
in 2022

**4 000**  
business units

**>300 000**  
contracts / year



• <sup>(1)</sup> 2022 data

## FIRST LINEAR INFRASTRUCTURE PPP IN CZECH REPUBLIC

**32 km 4-lanes**  
greenfield sections  
to be constructed

**16 km 4-lanes**  
brownfield sections  
to be renovated

**Operation and Maintenance**  
of the 48 km

**First full BIM**  
for construction  
and operations in CZ





## PROJECT HISTORY



### Preparation of the PPP

2.5 years

- 13.01.2016** Resolution of the Government of the Czech Republic on the implementation of D4 through PPP
- 18.03.2018** Ministry send Request for Qualification
- 09.05.2018** Tender for Concessionaire
- 15.07.2018** The DIVia consortium (VINCI Highways and Meridiam) qualifies
- 18.10.2020** Appointment as preferred bidder
- 15.02.2021** Approval of the PPP by the House of the Parliament of the Czech Republic



### Contractual Administration

6 months

- 15.02.2021** Signature of Concession Agreement
- 29.03.2021** Signature of D&C and O&M Agreement
- 21.04.2021** Financial Close



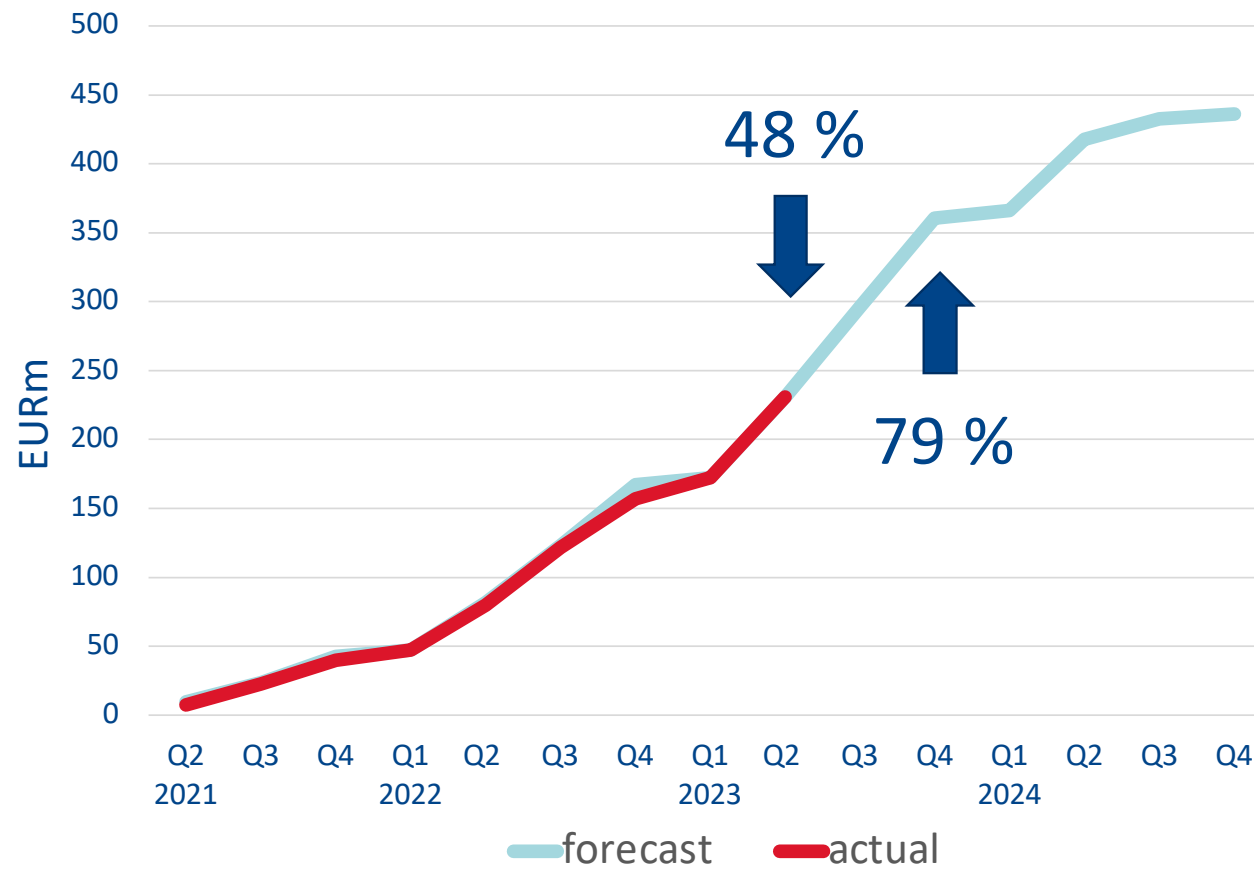
### Construction

32 + 16km  
3 years  
7 months

- 01.05.2021** Construction Start
- 01.07.2021** Start of operation during construction (Special Regime)
- 14.08.2024** Preliminary Occupancy Permits for existing sections
- 29.12.2024** Preliminary Occupancy Permits for new sections
- 01.01.2025** Start of Operation Phase
- 29.10.2025** Final Occupancy Permits



## PROJECT STATUS AND OUTLOOK



## FOCUS ON BRIDGE CONSTRUCTION





## NEW PRODUCTION FACILITIES





## REFURBISHMENT OF BROWNFIELD SECTIONS





## OUR FIRST VALUE PROPOSITION: SUSTAINABILITY

PROTECT BIODIVERSITY  
EVERYWHERE



ZERO  
PESTICIDE



HALVE OUR  
WATER CONSUMPTION



SEND ZERO WASTE  
TO LANDFILL



**HALVE OUR  
CARBON  
FOOTPRINT**



100% ISO 14001  
CERTIFICATION

## OUR SECOND VALUE PROPOSITION: DO MORE THAN WHAT THE CONTRACT ASKS US TO DO



**Strong and credible engagement with project stakeholders**



**Maximum safety for workers and users**



**High quality levels**



**State-of-the-art services**





## WHAT IS NEEDED TO MAKE A PPP A SUCCESS

1. Political will
2. Stable framework
3. Sound preparation
4. Selection of strong consortium
5. Partnership approach



**KEY SUCCESS FACTORS**

**Thank you for your attention!**



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