CZECH
INFRASTRUCTURE
ASSOCIATION

April 2026

INTRODUCTION

A private sector think-tank
for public infrastructure in the Czech Republic

ARI BRINGS THE FUTURE

Benefits of membership

ARI actively monitors and supports **the largest investment programme in the Czech Republic**. Expenditure on transport and social infrastructure is expected to **exceed €40bn** in the next few years. High-speed railway alone will require an **additional €40bn** over the next 10–15 years.

We are an expert partner and counterpart to public investors. We respond to the ever-changing environment and **promote new innovative solutions** to meet the challenges ahead - now especially in project financing.

Become part of a multi-profession community tackling large infrastructure projects. In addition to the preparation and implementation aspects, we also deal with permitting and procurement processes, contractual and financial issues, and the area of digitisation and information management.

You will benefit from:

1 Access to strategic information and contacts

We keep our members informed of news and major decisions in our areas of interest. We facilitate mutual interdisciplinary meetings and exchange of know-how, contacts and information. We are a respected partner of the Czech government, ministries, public investors and MDBs.

2 Dialogue with public sector leaders

We hold regular meetings with public administration leaders to discuss current issues and share our experiences. Our regular round tables with the Road and Motorway Directorate, the Railway Infrastructure Administration, DESU or the Office for the Protection of Competition (UOHS) allow all stakeholders to share their opinions, experience and understanding.

3 The power of change

A united voice is powerful. A united voice and shared values drive change. Our positions and recommendations are constructive, transparent and public. Where necessary, we unite the efforts of our members, identify gaps and formulate expert opinions – and we push for them to be implemented.

We believe that change is possible. It's just a question of how much time, effort and resources we are all willing to devote. We don't complain – we analyse the problem and offer solutions based on experience and expertise.

Investing in our future and economic growth, following the example of developed countries, means **radically changing our approach, cooperating more, increasing productivity and engaging private capital**

Quality, reliable and affordable infrastructure must serve as the foundation of our competitiveness in the EU. One of our advantages is our central location in Europe, as everywhere is equidistant from us. As Europe expands eastwards, we can become an important hub for Europe's **transport, energy and data networks** – but it is up to us to exploit this potential. We risk losing out to Poland, because Poland is investing more and is building infrastructure faster and without delays.

We can do better! We can leverage the unique potential of HSR's convergence with high-capacity direct-current transmission lines (HVDC) as part of the European **Supergrid** for long-distance electricity transmission, which could lower our energy costs. But with HSR development advancing rapidly, it is now high time to decide.

Accelerating development | Project preparation is often hindered by hasty errors rather than by unfavourable legislation. Timely and properly executed SEA, EIA and ESG can accelerate the preparation of large-scale infrastructure projects and secure financing. Our railway system was built 170 years ago, and its foundations still serve us today. The world is changing, but the essence of the professions remains. Sustainable and climate-resilient investments make perfect sense.

Simpler and predictable public procurement is essential | Complicated procurement processes hinder public investments and increase costs. Simpler rules and a more predictable environment are required. Issues include an over-formal approach to qualification, selection of the cheapest bid, inconsistent interpretation, length of review and clientelism among contracting authorities. Working with the Office for the Protection of Competition (UOHS), we aim to restore common sense to public procurement.

More from every koruna invested | Investment needs are constantly growing. We aim to expand the motorway network by 500 km by 2033, connect regional cities and deliver 700 km of HSR over the next 15 years. We need to invest **€8–10bn per year**. Every Czech koruna invested in construction **increases our GDP by CZK 0.90**, and the state budget revenues rise proportionately. Public expenditure needs to be cut, but **investment is always worthwhile!**

Multi-source financing instead of subsidies | The growth in spending on defence, energy and competitiveness and the decline in European subsidies, especially for roads, will lead to growing concerns about the stability of public finance. It is essential to adopt a **multi-source financing framework** for strategic investments, led by a strong National Development Bank (NRB), financial instruments and private capital in the form of commercial loans, bonds and PPPs.

Tomas Janeba, President of ARI | © January 2026

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Who we are

The Czech Infrastructure Association (**ARI**) is a **private-sector think-tank for public infrastructure** in the Czech Republic. We help to shape the views and represent the interests of leading firms in engineering and project preparation, construction, operation-maintenance, financing and advisory.

Mission

Our mission is to improve and streamline public infrastructure preparation, delivery and management processes in the Czech Republic to ensure its **long-term sustainable development**. At the same time, we strive for **qualitative growth** in the construction sector by strengthening its professional know-how and social responsibility.

What we do

We promote clear and transparent conditions, processes and rules according to **international best practice**. We focus on the entire lifecycle of infrastructure projects – from project identification and preparation, through quality-focused procurement and transparent and balanced contracting, to multi-source financing and delivery of transport and social infrastructure projects at the national and municipal level.

How we work

We actively facilitate open dialogue between the public and private sectors. This is achieved through expert discussions, workshops and conferences, as well as through publication of analyses, opinions and recommendations. We aim to ensure the exchange of experience relating to domestic and foreign practice.

Our values

- We believe in the **power of change** based on united voice & shared values.
- We believe in proven domestic and international **best practice**.
- We believe in **innovative solutions** and the **power of expertise**.
- We believe in transparent and **open dialogue**.
- We believe that **successful projects inspire**.

Our long-term goals

We have three long-term goals:

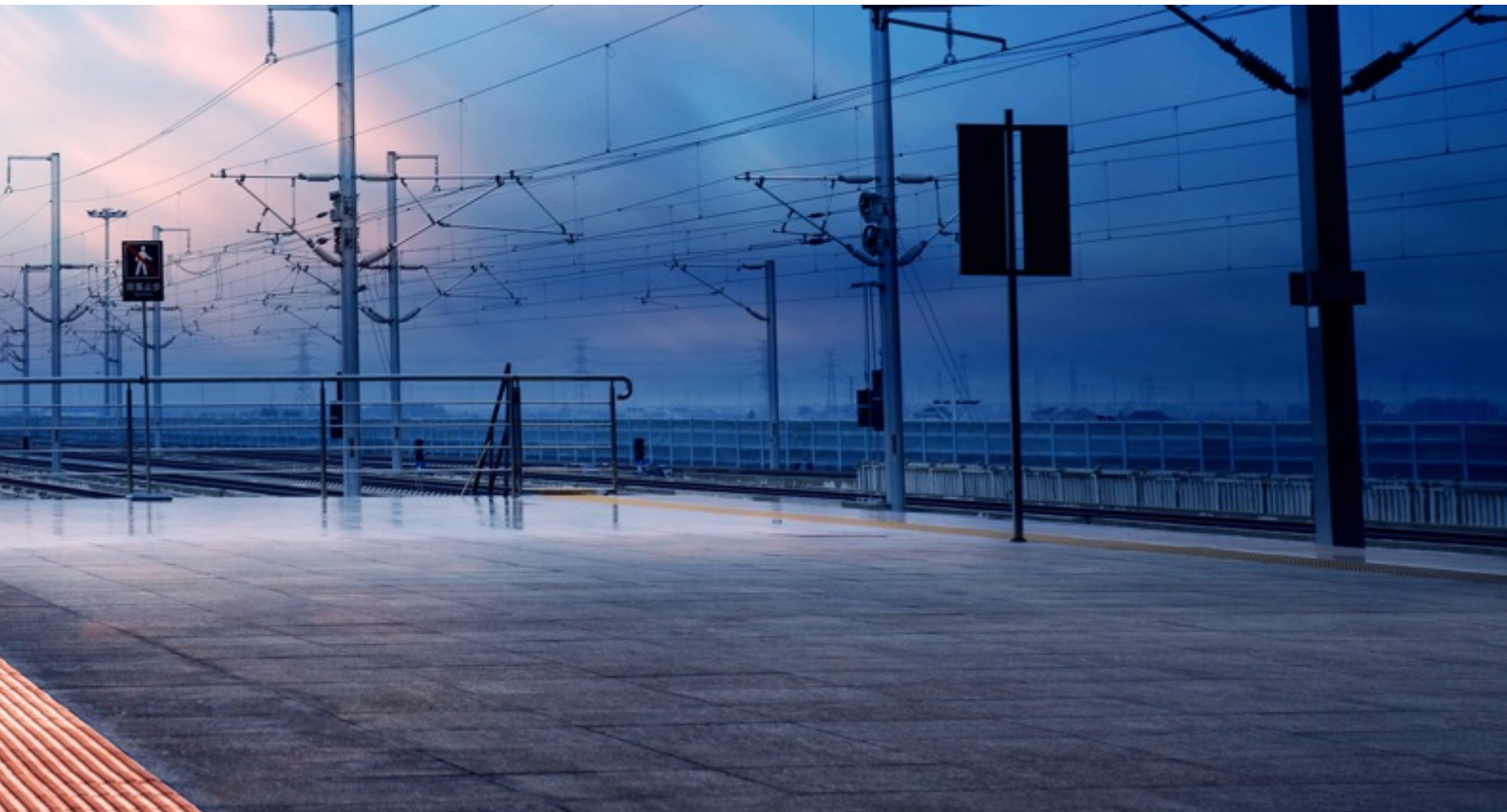
1. Significant efficiency improvements in the development and renewal of public infrastructure and in the business environment.
2. Wider use of new and innovative methods in the preparation, procurement, delivery and financing of public infrastructure.
3. Support for projects that are necessary, meaningful and implemented according to domestic and international best practice.

The year 2026

We will focus on the following topics:

1. The wider use of the **PPP model** for financing and delivering infrastructure projects at the national level, partly in cooperation with the state investment agencies *SIRS, SFPI & CzechInvest* for municipal projects.
2. The preparation and financing of **high-speed railways** in the Czech Republic according to international best practice and with the involvement of a domestic supply chain.
3. Phased **implementation of BIM** in the preparation and execution of infrastructure projects.
4. Strengthening **cybersecurity of infrastructure projects**. Incorporating security requirements into infrastructure design and operations.
5. Promotion of best practice in **investment process of infrastructure projects**, including wider use of the **Best Value Method** in public procurement, focusing on an assessment of quality under the Czech Procurement Act.
6. Promotion of sustainable, resilient and climate-proof infrastructure projects and preparation aligned with **ESG and sustainable finance** standards.

We also cooperate with municipalities with a view to supporting their social, educational, health and environmental infrastructure development.



Members

ARI has over **50** corporate and institutional members:

Engineers Contractors Managers Concessionaires

» AFRY | EGIS | Graitec | HBH Projekt | Hochtief CZ | IBR Consulting | Infram | Metrostav | Mott MacDonald | Pontex | RIB stavební software | SAGASTA | Setec Ferroviaire | SG Geotechnika | Strabag | Sudop Brno | Sudop Group | Sterplan | TES Consulting | Valbek EU | ViaSalis *(PPP motorway D4 concessionaire)*

Financiers

» Ceska sporitelna (*ERSTE Group*) | CSOB (*KBC Group*)
» John Laing | Meridiam SAS

Advisors

» Clifford Chance | CMS | Corpus Solutions | Deloitte Advisory | Dentons | EY | Havel & Partners | Integra Consulting | JSK | Kinstelar | NEWTON Business Development | Portos | Rowan Legal | PwC | White & Case | Wolf Theiss

Honorary members

» **EIB** – European Investment Bank | **NRB** – National Development Bank | **SIRS** – State Investment and Development Company | **SFPI** – State Fund for Investment Support | **CzechInvest** | **Embassy of France** in Prague | **BCC** – British Chamber of Commerce in Prague | **AFI** – Association for Foreign Investment | **AVZ** – Association for Public Procurement | **CBCSD** – Czech Business Council for Sustainable Development | **APES** – Association of Energy Service Providers | **czBIM** – BIM Council | **CACE** – Czech Association of Consulting Engineers | Charles University | **VŠE** – Faculty of Finance and Acc. | **ČVUT** – Faculty of Civil Engineering | **Mendel University** in Brno – Faculty of Operational Economics | **Centrum AdMas** VUT Brno – Faculty of Civil Engineering

ARI is a member of

» **CBCSD** - Czech Business Council for Sustainable Development | **UNECE** - United Nations Economic Commission for Europe | **BCC** - British Chamber of Commerce in Prague | **czBIM** - BIM Council | **AFI** - Association for Foreign Investment | **AVZ** - Association for Public Procurement | **CACE** - Association of Consulting Engineers

We cooperate with

» Road and Motorway Directorate | Railway Infrastructure Administration | Waterways Directorate
» European Investment Bank – EPEC
» Best Value Group and NEVI Purspective from Netherlands
» Rijkswaterstaat (*Ministry of Transport and Infrastructure, Netherlands*)
» Embassy of the French Republic | Embassy of Spain | Embassy of the United Kingdom of Great Britain and Northern Ireland

An overview and presentation of all members, including contacts, can be found on our website www.ceskainfrastruktura.cz/clenove/ (*Czech only*).

Management

- **Tomas JANEBA**, President of ARI
- **Gabriela SVANCAROVA**, Public Relations

Steering Committee

The Steering Committee is the permanent representative of the members overseeing the activities of ARI. It is a statutory and executive body elected by the General Assembly for a two-year term. The current members of the Steering Committee, elected for the 2024/25 – 2025/26 term, are:

Josef HLAVICKA, *the Chairman*	Partner, **Havel & Partners AK**
Martin BASAR	Member of the Board, **Strabag**
Ales GOTHARD	Chairman of the Board, **Metrostav TBR**
Roman LENNER	Member of the Board, **Valbek EU**
Jan LOSKO	Managing Director, **Mott MacDonald CZ**
Tomas SLAVICEK	Chairman of the Board, **Sudop Group**
Jan TROJAK	Director of Project Finance, **CSOB**

Statutes

ARI is a **non-profit entity** with the legal form of a **registered association**, which must respect the legal rules set forth regarding its establishment. The Statutes regulate the internal organisation (bodies, their rights and obligations, conditions of conduct, etc.) and other rules of operation. The General Assembly is the supreme body of ARI and it meets every June. The current version of the Statutes approved by the General Assembly on 12th June 2025 can be found at the website: www.ceskainfrastruktura.cz/stanovy/.

Membership for the year 2026

Full membership is open to any **private-sector** legal or natural person interested in supporting the main objectives of ARI and, where appropriate, actively participating in professional discussions and the promotion of conceptual changes in the Czech infrastructure sector. Membership is granted upon acceptance by the Steering Committee and payment of the fee.

The total cost of membership is composed of (i) a membership fee for the main activities and (ii) a service charge to the extent and in the amount determined by the decision of the General Assembly. The two amounts are inseparable and are valid for a calendar year. **The service charge** is invoiced to members on a one-off basis, in addition to the membership fee. Services include the organisation of and participation in conferences, workshops, debates and working groups. The amount to be paid depends on the member's annual turnover:

	Turnover	Membership fee	Service charge	Total membership
1	< CZK 50 mil. (< €2 mil.)	CZK 12 350	CZK 37 650	**CZK 50 000 (€2 150)**
2	CZK 50 – 500 mil. (€2 – €20 mil.)	CZK 24 700	CZK 75 300	**CZK 100 000 (€4 250)**
3	> CZK 500 mil. CZK (> €20 mil.)	CZK 37 050	CZK 112 950	**CZK 150 000 (€6 450)**

The membership fee is not subject to VAT. The service charge and the total membership payment are given in **Czech koruna excluding VAT**. The invoice is due within 90 days from the beginning of the accounting period (January) for which the fee is to be paid. For the Czech banking institutions, the above total membership is the final amount invoiced in CZK including VAT.

In the case of applications received after 31st May, the Steering Committee may decide on a 50 % discount on the total amount in the year in which the application is received. Termination of membership is always possible in the following year, provided that the member notifies the Steering Committee no later than 30th November in the year of the active membership.

Application form

You can request our application form at pr@ceskainfrastruktura.cz or use the online form at www.ceskainfrastruktura.cz/prihlaska/ (*Czech only*).

Czech Infrastructure Association | Asociace pro rozvoj infrastruktury (ARI)
An association registered in the Commercial Register kept at the Municipal Court in Prague in Section L, File No. 14856; in the years 2004–2012, registered as the PPP Association.
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